CALIFORNIA HEALTH AND HUMAN SERVICES AGENCY



TEMENT OF DEFICIENCIES	(X1) PROVIDER/SUPP IDENTIFICATION		A, BUILDIN		(X3) DATE SURVEY COMPLETED	
	050228		B WING			
AE OF PROVIDER OR SUPPLIE	R	STREET ADDRESS	, CITY, STATE,	ZIP CODE		
N FRANCISCO GENERA	LHOSPITAL	1001 POTRERO	AVENUE, SA	AN FRANCISCO, CA 94110 SAN FRAN	CISCO COUNTY	
REFIX (EACH D	IMARY STATEMENT OF DEFICIENC EFICIENCY MUST BE PRECEEDED F FORY OR LSC IDENTIFYING INFORM	BY FULL	ID PREFIX TAG	PROVIDER'S PLAN OF CORREC (EACH CORRECTIVE ACTION SHOULD REFERENCED TO THE APPROPRIATE D	BE CROSS- COMPLE	
-	eflects the findings of the D h during an inspection visit:					
Complaint Inta CA00204986 -						
Representing t Surveyor ID # 2	he Department of Public He 23107, HFEN	ealth:				
event investiga	was limited to the specific ted and does not represen Il inspection of the facility.	-		C.D.P.H. JUL 2 6 2011 L&C DIV		
purposes of means a s noncompliance	with one or more rec caused, or is likely to c	ite jeopardy" e licensee's quirements of		DALY CITY		
Title 22 70223(b)(2) Su	rgical Service General Rec	quirements		<u>Title 22 70223 (b) (2) Surgical Se</u>	arvi <u>ce</u>	
assigned respondent (2) Developm of written po with other a	ittee of the medical s onsibility for: ent, maintenance and i licies and procedures in oppropriate health profe Policies shall be appl	mplementation consultation ssionals and		General Requirements Action: Prior to the complaint validation sit state licensing on October 6, 2009 Operating Room (OR) was in the r process improvement project initia 10, 2009 involving introduction of a	, the nidst of a ted June	
the administra appropriate.	ly. Procedures shall be tion and medical staff v	vhere such is	l	time-out" process in the OR which gathering data about the time-out j then in use as well as in-servicing and nursing staff about the new "ro	included process the medical	
These Regulati	ons were not met as evide	nced by:		out" process to be implemented (s Attachment 1).		
ent ID:X2W211		7/6/2011	3:56:			

Any deficiency statement ending with an asterisk (*) denotes a deficiency which the institution may be excused from correcting providing it is determined that other safeguards provide sufficient protection to the petients. Except for nursing homes, the findings above are disclosable 9D days following the date of survey whether or not a plan of correction is provided. For nursing homes, the above findings and plans of correction are disclosable 14 days following the date these documents are made available to the facility. If deficiencies are cited, an approved plan of correction is requisite to continued program participation.

State-2567

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1 .	T OF DEFICIENCIES DF CORRECTION	(X1) PROV DER/SUPPLIER/CLIA IDENTIFICATION NUMBER:	(X2) MUL		(X3) DATE SUI COMPLET	
		050228	B, WING		02/0	9/2010
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1	NCISCO GENERAL HOSPI			SAN FRANCISCO, CA 94110 SAN	FRANCISCÓ COUI	NTY
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	Continued From page Based on interview	and record review, the surger		Following the complaint valid		
	failed to implement t and Surgical Proced surgical resident, and implement the fac	he facility's Consent to Medic ures and the Surgicenter sta d operating room staff failed ility's Universal Protocol f cal and/or Invasive Procedure	cal ff, to for	state licensing on October 6, and Perioperative Services le review the incident and identi actions.	adership met to	
	These failures result wrong surgical pro- partial mastectomy containing the tumo the left total mas	ulted in Patient 1 having t cedure. Patient 1 had a lo (removes <u>b</u> reast tissu	he eft ue of	The SurgiCenter Nurse Mana implemented frequent observ SurgiCenter patients awaiting rounds conducted at least even by SurgiCenter staff (see Atta	ation of surgery through ery 30 minutes	Initiated October 16, 2009 and ongoing
	Findings:	ed to hospital on 199 7/09 for	а	The Attending Surgeon was of Chief of the Medical Staff and Medical Officer regarding con and patient disclosure proced	the Chief sent procedures	October 2009
	determine if cancer tissue). On Department that the	sentinel node biopsy (helps has spread outside the brea 09, the facility notified th surgeon performed a left parti of a left mastectomy (f	he ial	The nurse staffs of the surgic Operating Room, and SurgiC the incident were counseled t Managers of their units.	enter involved in	October 2009
	On 10/29/09 at 12:. Management, the Dir	25 p.m., the Director of Ri rector of Regulatory Affairs, th ative Services and the Nurs	ne	The incident was reviewed in	OR Committee.	October 13, 2009
	Manager of Periopera The Director of F Patient 1 was seen i to discuss surgical been diagnosed wit Patient 1 wanted tim but by the end o	ative Services were interviewe tisk Management stated th in the breast clinic on the breast options as she had recent h cancer in her left breast he to think about her option f the appointment agreed mastectomy. The patient	d. at 9 9 st. st.	The Co-Chairs of the Operatin Committee implemented the f changes to the OR case sche procedures for elective and en surgeries of both inpatients ar order to improve patient safet perioperative setting effective	following induling mergency nd outpatients in y in the	Initiated October 22; 2009 and ongoing
	<u></u>		<u> </u>			

Event ID:X2W211

7/6/2011 3:56:06PM

LABORATORY DIRECTOR'S OR PROVIDER/SUPPLIER REPRESENTATIVE'S SIGNATURE

TITLE

(X6) DATE

C.D.P.H. 101.26 2011 2 of 15

	T OF DEFICIENCIES DF CORRECTION	(X1) PROVIDER/SUPPLIER/CLIA IDENTIFICATION NUMBER:			(X3) DATE SU COMPLET	
		050228	B.	MNG	02/0	9/2010
J	ROVIDER DR SUPPLIER NCISCO GENERAL HOSPI	1		STATE, ZIP COOE	AN FRANCISCO COU	NTY
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[Continued From page	2		*Cases are now schedule	d by band delivoring	
	a form was faxed to requesting Patient	a left partial mastectomy the operating room sche the scheduled for	duler the	a completed OR schedulie front desk. Faxed schedu longer accepted.	ig form to the OR	
	appointment in the she stated she war	Patient 1 had a preopen breast clinic and at that nted a full mastectomy n of Risk Management said	time ot a	*Scheduling forms that are are not scheduled and the contacts the scheduling cl	OR front desk	
	nurse practitioner whethat the surgeon was a mastectomy not a for a mastectomy w form was faxed to requesting Patient	o saw the patient docume s notified that Patient 1 wa a partial mastectomy. Co as signed by Patient 1 a the operating room sche	ented anted nsent nd a duler · a	*Changes in the surgical p completion of a new scher must be hand-delivered to as described above. At th procedure is cancelled ou procedure entered.	duling form which the OR front desk at time, the prior	
	of Risk Managemen Patient 1's record mastectomy. He said mastectomy has disap	it stated the only conser now was the one for a d "The consent for the p peared."	nt in left 	* Effective November 2, 2 be scheduled by delivering scheduling form AND a co surgical consent form to the The scheduling form and o	a completed OR mpleted and signed ine OR front desk.	
	SurgiCenter RN 1 surgery on 100 f with the patient per that Patient 1 spoke her concern about wanted a mastector	ioperative Services stated who prepared Patient ailed to confirm the proce the facility's policy. She s to Surgicenter RN 2 rega the consents and that my not a partial mastect RN 2 told the patient to	1 for edure tated irding she iomy.	* Effective November 2, 24 be scheduled when the co properly completed and th on the consent matches th scheduling form. This is v desk personnel.	nsent form is e surgical procedure he procedure on the	
	SurgiCenter RN 2 sa medical record (one	ut her concerns. Even th w two consents in Patien for a left mastectomy and tectomy) she did not follow	t ¹ 's one	* Effective November 2, 24 forms are returned to the j for correction (see Attach	person scheduling	
	on the discrepancy nurse or surgeon abou	or notify the patient's pri t the patient's concerns. erative Services said when		The SurgiCenter Nurse M SurgiCenter staff to revie implement corrective action limited to:	w the incident and	October 22, 2009
Event ID:		7/6	/2011	3:56:06PM		<u> </u>
LABORATO	RY DIRECTOR'S OR PROVIDI	ER/SUPPLIER REPRESENTATIVE	S SIGNATURE			(X6) DATE

	OF DEFICIENCIES F CORRECTION	(X1) PROVIDER/SUPPLIE IDENTIFICATION NU		(X2) MUL		(X3) DATE SUR COMPLETE	
		050228		B. WING		02/09	/2010
1	OVIDER OR SUPPLIER NCISCO GENERAL HOSPI	TAL.	STREET ADDRESS, 1001 POTRERO		ZIP CODE		TY
(X4) ID PREFIX TAG	(EACH DEFICIENCY	ATEMENT OF DEFICIENCIES MUST BE PRECEEDED BY SCIDENTIFYING INFORMA	FULL	ID PREFIX TAG	EACH CORRECTIVE ACTION SHOUL	D BE CROSS-	(X5) COMPLETE DATE
	beginning of Patient consent form to cont Director of Perior expectation was that use the consent form the correct patient, p schedule for 100 a left partial mastect She stated when the the form scheduling they must have see for a procedure and procedure. She sa procedure: a mastect is removed, a partial breast is removed." The facility's Univers Surgical and /or Inv date of 11/2004, wa following: Statement of Policy: It is the policy of (na start of any invasiv	Tag rom page 3 N 2 conducted the time out prior to the Patient 1's surgery she did not use the to confirm the correct procedure. The Perioperative Services said the was that the circulating nurse would sent form during the time out to verify batient, procedure etc. She said the OR 1's procedure etc. She said the OR 1's procedure as mastectomy, left sentinel node biopsy. when the operating room staff received cheduling Patient 1 for a mastectomy, have seen she was already scheduled dure and assumed it was the same She said "They didn't check the n mastectomy means the whole breast a partial means only a part of the boved." Universal Protocol for Verification of 1 /or Invasive Procedures with revised 2004, was reviewed and indicated the					
Event ID:2	correct radiological equipment or requirem Scope: 1. Verification for in required for all proce at risk.	films, implant ents (when applicabl wasive /surgical pr	s, special e). ocedures is	2.56	SurgiCenter Policy X: Preopera Care and Documentation to cod management of pre-operative pat including frequent observation (at 30 minutes), re-assessment of pa retuming from diagnostic tests/im- preop chart audits, and guidelines	ify the ients least every tients aging, etc.,,	2009

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STATEMENT OF DEFICE AND PLAN OF CORRECT		(X1) PROVIDER/SUPPLI IDENTIFICATION NU		(X2) MUU	TIPLE CONSTRUCTION	(X3) DATE SUR COMPLETE	
	_	050228		B. WNG		02/09	9/2010
NAME OF PROVIDER OF		TAL	STREET ADDRESS 1001 POTRERO		, ZIP CODE SAN FRANCISCO, CA 94110 SAN FRAN	ICISCO COUN	ITY
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4. The		rocess includes po			documenting in the medical record Attachment 5).	(see	
to their 5. A incisior	wrist band and "Time Out" or other i ted in the loc		ly prior to d must be		The SurgiCenter Nurse Manager in the SurgiCenter staff on the new S Policy: Preoperative Patient Care Documentation (see Attachment	urgiCenter ə and	October 2009
6. The corr corre corre		it include verification	of:		The OR Leadership approved implies of a revised format for universal processing called a <i>"rolling time-out"</i> with on monitoring and process improvement	otocoł going	October 26, 2009
corre c require Proced I. Sche	ect radiological correct implants ments (when aj ure duling and Con	exam (when applicat s or any special e oplicable).	quipment or		Risk Management staff in-serviced SurgiCenter staff regarding the req of Admin Policy 3.9 /Consent to I and Surgical Procedures (see At 6).	uirements Medical	October 27, 2009
proced schedu	ures begins w iling him/her for	ith consenting the	patient and		The incident was reviewed at the C meeting (see Attachment 7).)R staff	October 28, 2009
with ti prior to II. Pre- A. Hos verify	he attending the procedure, procedural/Pred spital personne the patient's	surgeon/provider a operative Verification al processing the identity by asking e and date of bi	nd resolved patient must him/her to		The SurgiCenter Nurse Manager of a Perioperative Patient Satisfacti tool in response to concerns about customer service aspect of patient SurgiCenter (see Attachment 8)	ion Survey the	October 29, 2009
proced the int consen require MD not III. Mar A. Pri	ure/surgery to formation is t t form, radio d documentatio e, OR schedulin king of the Ope or to marking	be performed and he same on the graphic films, site on in the medical r	ensure that wrist band, mark and ecord (e.g. e. consent(s),		The Surgicenter Nurse Manager in patient satisfaction survey of periop patients using the new survey tool patient satisfaction with care.	perative	Initiated October 2009 and ongoing
Event ID:X2W211	- <u> </u>		7/6/2011	3:56	06PM		<u>_</u> _

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		050228		A, BUILDI B WING		02/09	9/2010
NAME OF PROVI	IDER OR SUPPLIER	<u> </u>	STREET ADDRESS	, CITY, STATE	, ZIP CODE		
SAN FRANC	ISCO GENERAL HOSPI	TAL	1001 POTRERO	AVENUE, S	SAN FRANCISCO, CA 94110 SAN FRAI		NTY
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a b c c ir d	y the performing physic 3. The physician/pro- br a provider on hi nvolved with the lecision-making surro	leted and verified i	e procedure that will be patient or name, date		The 5C Nurse Manager reviewed A Policy 20.04/Transport of Medica Patients To Clinical Diagnostic Departments/Clinics with 5C nur reminding them of the policy requir around transport of patients to outp clinical areas (see Attachment 9).	hl-Surgical rsing staff ements patient	November 2009
s M A b	ite(s)/side(s) of the pr V. Active Final Verific A. A verbal "Time (vefore the start of the	rocedure. ation ("Time Out") Out" must be done	immediately		The SurgiCenter Nurse Manager revised OR case scheduling proce elective and emergency surgeries inpatients and outpatients practice with the PACU & SurgiCenter staff Attachment 10).	dures for of both changes	November 4 2009
(site/side position Radiological film (if Implants (if applicat special equi ipplicable)				The OR Committee approved imple of new OR Policy 30.0/ Operating Rolling Time-Out Policy which ind latest versions of the rolling time-ou surgical site marking guidelines and checklist (see Attachment 11)	r Room cluded the ut form,	December 15, 2009
ti n S 1 tt ir v s P P S S d	he "Time Out" a nedical record. Surgicenter RN 1 w :25 p.m. and stated he pre operative are in the Surgicenter to vith the patient and aid she couldn't 'atient 1's procedure vatient's consent for Surgicenter RN 4 locumented I did it,	nd its documentat as interviewed on she took care of a. She said it was verbally confirm th check the consen remember if she with her or if she prm to verify the	ion in the 10/29/09 at Patient 1 in the practice e procedure t form. She confirmed checked the procedure. iould have e." She said		The Medical Director of Perioperati Services/Clinical Director of Anesth Services disseminated notice via en the new <i>OR Policy</i> 30.0/ <i>Operatin Rolling Time-Out Policy</i> , which in latest versions of the rolling time-ou form, surgical site marking rules, an checklist to be implemented effectiv 4, 2010 to the Department of Anest faculty and to the OR Committee m (see Attachment 12).	nesia mail about g Room cluded the ut protocol nd time-out ve January hesia	December 20, 2010
Event ID:X2			7/6/2011	3:56			

LABORATORY DIRECTOR'S OR PROVIDER/SUPPLIER REPRESENTATIVE'S SIGNATURE

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SAN FRANCISCO GENERAL HOSPITAL 1001 POTRERO AVENUE, SAN FRANCISCO, CA 94110 SAN FRANCISCO COUNTY (X4) ID PREFIX TAG SUMMARY STATEMENT OF DEFICIENCIES (EACH OEFICIENCY MUST BE PRECEDED BY FULL TAG ID PREFIX (EACH OEFICIENCY OR USC IDENTIFYING INFORMATION) ID PREFIX TAG PROVIDER'S PLAN OF CORRECTION (EACH OEFICIENCY OR USC IDENTIFYING INFORMATION) (X5) (COMPLETE TAG (X5) (EACH OEFICIENCY) Continued From page 6 tumor injected with radioactive dye prior to surgery. She stated she was not sure what time Patient 1 left for the other hospital), nobody told me she was back, and she was already in bed when I saw her." Surgicenter RN 1 stated she did not know what time Patient 1 went to the OR. She said the pre operative area was very busy that day and Patient 1 was waiting in a hallway. Surgicenter RN 1 said "I can't be with the patient all the time." Preliminary results from the Perioperative Patient 3 stated her interaction with Patient 1 was very brief. She said Patient 1 called out to her as she was passing by her bed. When she stopped, Patient 1 stated "All I want is my breast to be removed." She said she looked at Patient 1's chart and saw two consent forms. She said both of Preliminary results from the Perioperative patient 3 state "All I want is my breast to be removed." She said she looked at Patient 1's chart and saw two consent forms. She said both of February 2010 (see Attachment 13). February 2010 (see Attachment 13).	050228 trime 02009/201 NAME OF PROVIDER OR BUPPLICE STREET ADDRESS, CIT', STATE, ZP CODE TAGE TAGE TAGE TAGE PROVIDER OR AVENUE, SAN FRANCISCO COUNTY (M) D SUMMARY STATEMENT OF DEPIDENCES DD PROVIDERS PLAN OF CORRECTION PROVIDERS PLAN OF CORRECTION CONTINUED FROM AND OF CORRECTION PROVIDERS PLAN OF CORRECTION (M) D SUMMARY STATEMENT OF DEPIDENCES DD PROVIDERS PLAN OF CORRECTION PROVIDERS PLAN OF CORRECTION (M) D SUMMARY STATEMENT OF DEPIDENCES DD PROVIDERS CIT'S TATE DEPIDENCES COT (M) D SUMMARY STATEMENT OF DEPIDENCES DD PROVIDERS PLAN OF CORRECTION CONTINUES CONSTANT OF CORRECTION (M) D SUMMARY STATEMENT OF DEPIDENCES DD PROVIDERS PLAN OF CORRECTION CONTINUES CONSTANT OF CORRECTION (M) D SUMMARY STATEMENT OF DEPIDENCES DD DEPIDENCES		OF DEFICIENCIES	(X1) PROVIDER/SUPPLIE IDENTIFICATION NUM				(X3) DATE SUF				
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(x) ID PREFX SUMMARY STATEMENT OF DEFICIENCIES IEAD DEFREENCY MUST BE PRECEDED BUY FULL REGULTORY OF LSS (DENTIFYING INFORMATION) ID PREFX PROVIDER'S PLAN OF CORRECTION (BACH CORRECTED TO IS A PROVIDER'S PLAN OF CORRECTION (BACH CORRECTED TO IS A PROPORTIE DUTIESDOT) (05) COMPLET EXAMPLE DUTIESDOT Continued From page 6 tumor injected with radioactive dye prior to her surgery. She stated she was not sure what time Patient 1 left for the other hospital or what time she returned. She said '' ddn't know she was back from (name of other hospital), nobody told me she was back, and she was aready in bed when I saw her." Surgicenter RN 1 stated she did not know what time Patient 1 went to the OR. She said the pre operative area was very busy that day and Patient 1 was waiting in a halway. Surgicenter RN 1 said' 1 can't be with the patient at the time." The CR Leadership implemented the new OR bring the out of the constraints of the rolling time-out form and surgical site maxing rules was reviewed at the OR Committee, issues identified and new corrective actions proposed. January 4 2010 Yelling Time-out form as she was passing by her bed. When she stopped, Patient 1 stated 'All I want is my breast to be removed." She said patient 1 called out to her as she was passing by her bed. When she stopped, Patient 1 stated 'All I want is my breast to be removed." She said ball bolowd at Patient 1 sher chart and cas who consent form. She said both of the consents indicated 'mastectomy' in ther chart and cas who consent for a mastectomy' in ther chart and cas who consent for an astectomy' in ther chart and cas who consent for a mastectomy' in ther chart and cas who consent for a mastectomy' in ther chart and tasted she reviewed Patient 'Surgicenter RN 1 to re surgero. The a patient goncient I was just passing by, and she wasm'tmy patern."	(24) 10 PREEX TAG SUMMARY STATEMENT OF DEFICIENCIES (EACH CORRECTIVE ACTION SHOULD BE CROSS- REFERENCE TO FACTOR	NAME OF PR	OVIDER OR SUPPLIER		STREET ADDRESS, 0							
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SurgicenterRN 2 was interviewed on 10/29/09 at 1:55 p.m. and stated her interaction with Patient 1 was very brief. She said Patient 1 called out to her as she was passing by her bed. When she stopped, Patient 1 stated "All I want is my breast to be removed." She said she looked at Patient 1's chart and saw two consent forms. She said both of the consents indicated "mastectomy" but she could not remember if one of them was for a partial mastectomy. Surgicenter RN 2 stated she told Patient 1 there was a consent for a mastectomy in her chart and to speak to her surgeon. When asked why she didn't follow up Patient 1's concerns with Surgicenter RN 1 or her surgeon, she responded "It's up to the surgeons to remove the extra consent, I was just passing by, and she wasn't my patient."Patient 1 Satisfaction Surveys indicated positive patient satisfaction with care; the survey was repeated periodically through 2010 with similar results; the results have been reported monthly to the OR committee since February 2010 (see Attachment 13).2010 and ongoingThe Chief of Surgical Services and the Attending Physician of General Surgery presented revisions to Admin Policy 3.9/Consent to Medical and Surgical Procedures to the Risk Management Committee as follows: "only the patient's primary MD will be allowed to modify any changes made to the patient's procedureMarch 15, 2010During an interview on 10/29/09 at 3 PM, Circulating RN 1 and stated she reviewed Patient 1's record while the patient was waiting in the hallway prior to surgery. She said the chart was3 PM, the process of obtaining consent must start over with the primary/consenting MD2010 and ongoingWarch 15, use terminology in breast treatment: similar to	SurgicenterRN 2 was interviewed on 10/29/09 at 1:55 p.m. and stated her interaction with Patient 1 was very brief. She said Patient 1 called out to her as she was passing by her bed. When she stopped, Patient 1 stated "All I want is my breast to be removed." She said be looked at Patient 1's chart and saw two consent forms. She said both of the consents indicated "mastectomy" but she could not remember if one of them was for a partial mastectomy. Surgicenter RN 2 stated she told Patient 1 there was a consent for a mastectomy in her chart and to speak to her surgeon. When asked why she didn't follow up Patient 1's concerns with Surgicenter RN 1 or her surgeon, she responded "It's up to the surgeons to remove the extra consent, I was just passing by, and she wasn't my patient."Patient Satisfaction Surveys indicated positive patient Satisfaction with care; the survey was repeated periodically through 2010 with similar results; the results have been reported monthly to the OR Committee since February 2010 (see Attachment 13).The Chief of Surgical Services and the could not remember if one of them was for a partial mastectomy. Surgicenter RN 2 stated she told "It's up to the surgeons to remove the extra consent, I was just passing by, and she wasn't my patient."The Chief of Surgical Services and the Attending Physician of General Surgery 3.9/Consent to Medical and Surgical Procedures to the Risk Management Committee as follows: "only the patient's primary MD will be allowed to modify any changes made to the patient's procedureDuring an interview on 10/29/09 at 3 PM, Circulating RN 1 and stated she reviewed Patient 1's record while the patient was waiting in the halway prior to surgery. She said the chart was3 PM, the pricess of obtaining consent must start over with the primary/co		was back, and she w her." Surgicenter RN what time Patient 1 pre operative area Patient 1 was waiting	vas already in bed 1 1 stated she did went to the OR. Si was very busy that in a hallway. Surg	when I saw I not know he said the at day and gicenter RN		implementation of new rolling time and surgical site marking rules was at the OR Committee, issues ident	s reviewed	February S 2010			
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LABORATORY DIRECTOR'S OR PROVIDER/SUPPLIER REPRESENTATIVE'S SIGNATURE

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(X6) DATE

	DE DEFICIENCIES FECORRECTION	(X1) PROVIDER/SUPPLI IDENTIFICATION NO				(X3) DATE SUR COMPLETI	
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	OVIDER OR SUPPLIER NCISCO GENERAL HOSPI	TAL	STREET ADDRESS		, ZIP CODE SAN FRANCISCO, CA 94110 SAN	FRANCISCO COUN	ITY
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	Continued From page operative staff had re- patient was ready if stated she was "flip noticed the two con- mastectomy and one because Patient 1 ha from nuclear medicin partial mastectomy w partial." She said "h consent." She said "h consent." She said if room to finish settin anesthesia staff brow room. A review of the face dated 1009 listed	eviewed the paperw for surgery. Circula oping " through the nsents, one for a for left mastector of a bandaid on he e and the consent vas on top, "it all We normally go w she returned to the ng up for the ca ught Patient 1 to t	ating RN 1 e chart and n left partial ny. She said er left breast t for the left pointed to a with the top he operating ise and the he operating		The Perioperative Managem Team (PEMT) was established process improvement recomm by the Risk Management Com PEMT reports to the OR Com responsible for strategic planer performance improvement, an operations of the perioperative Attachment 14). Final revisions to Admin Polit to Medical and Surgical Pro- including the addition of the A Surgical Consent for Breast Surgery form, were approved Executive Committee (NEC), Executive Committee (MEC) a	d as a result of nendation made imittee. The mittee and is ing, id the day-today e area (see cy 3.9/Consent cedures, ddendum for cancer by the Nursing the Medical	April 2010 Approved to NEC Augus 3, 2010 MEC August 5,
	as "Left Partial Ma Biopsy." Surgeon 1 was inten and stated Patient obtained by a nurse three weeks prior to she was notified b Patient 1 wanted a f "I don't remember tha Patient 1 since her 109. She stated day of her surgery operating room and anesthesia. She said team, a resident or in the procedure to co and physical which consent and confirming	viewed on 10/29/0 1's consent for a practitioner in the b her surgery. Wh y the nurse prace full mastectomy she at." She said she h initial clinic app she did not see h until the patient had already recei d a member of htern will see the p mplete the pre-sur would include loo	9 at 2:20 PM surgery was clinic two to len asked if ctitioner that e responded ad not seen ointment on Patient 1 the was in the ived general the surgical atient before gical history king at the		Council (QC) (see Attachmen The Director of Perioperative instructed the staff of the OR, and the Surgical Specialty Clit memo regarding the new requ surgical patients scheduled fo surgery must have both a Co Treatment or Procedure form Addendum for Surgical Cons Cancer Surgery form signed and attending surgeon in order to proceed (see Attachment	Nursing Services the SurgiCenter, nic (3M) via irement that all r a breast nsent For A a and an sent for Breast by the patient r for the surgery	2010 QC August 17, 2010 September 28, 2010

LABORATORY DIRECTOR'S OR PROVIDER/SUPPLIER REPRESENTATIVE'S SIGNATURE

TITLE

(X6) DATE

Any deficiency statement ending with an asterisk (*) denotes a deficiency which the institution may be excused from correcting providing it is determined that other safeguards provide sufficient protection to the patients. Except for nursing homes, the findings above are disclosable 90 days following the date of survey whether or not a plan of correction is provided. For nursing homes, the above findings and plans of correction are disclosable 14 days following the date these documents are made available to the facility. If deficiencies are cited, an approved plan of correction is requisite to continued program participation.

State-2567

CALIFORNIA HEALTH AND HUMAN SERVICES AGENCY

STATEMEN	OF DEFICIENCIES	(X1) PROVIDER/SUPPLIER		(X2) MULT	IPLE CONSTRU	C.D.P.	H. \	(X3) DATE SU	 RVEY
AND PLAN (DF CORRECTION	IDENTIFICATION NUM				JUL 26	2011	COMPLET	ЕÐ
		050228		A BUILDIN B WING	IG <u> </u>		עוכ 🖞	02/9	9/2010
	ROVIDER OR SUPPLIER	<u> </u>	STREET ADDRESS, 0			DALY	\$ । तित्तिर्∕ा		
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	Continued From page	e 8	 		Hospital a	nd Perioperative	Services		Initiated
	patient. She stated	"He (the surgical res	sident) was			mandated use c			September
	in the OR during f					m to Surgical C			29, 2010 an
	anything about a	•	-			urgery form deve			ongoing
	stated a time out wa					I Services as an /Consent to Me			}
	the circulating nurse When asked if she					es. This addend		ourgicar	
		dure, she responder				is of the breast p		s with	
	usually look at the					ne patient's initial			[
	was asked how sh					ast procedure the			
	perform and she said	I" I look at my own	ore-op note		(see Attac	chment 17).			
	and what the OR (ope	rating room) schedule	is."					_	
						nd 3M Breast Clin			Initiated
	Review of Patient 1				1	00% of Adden		-	October 2010 and
	and Physical dated following:	109 at 9 a.m. Inc	licated the			<i>for Breast Canc</i> e mpliance with po	-	•	ongoing
	Procedure Planned:					nts are complete			ongoing
	L Mastectomy with SL	N biopsy			†	,			Į
			{			Physician name			
	Attestation Statement	: I have verified the	identity of			the hospital Con			
	the patient and the s					ical Procedures 00% compliance			
	informed consent f	•				nonthly to the OF			
	completed per ho		surgical		Attachme		Comma	00 (300	
	procedure remains as	indicated above.							[
	Surgical Resident 1	had printed and	signed his		The OB C	ammittae ann	ad contration		Marris
	name below the attesta	ation statement.	1			ommittee approv ioperative Patie			November 2010
						operative Fatte			2010
		w on 10/29/09 at			Attachme	•	- vat 10	(355	
	Circulating RN 2 star prior to Patient 1's s)			- ,-			1
	1 was on break. She		_		Hospital le	adership reviewe	ed Admin	Policy	Approved by
	Circulating RN 1 ga					ersal Protocol f			
	-		eft partial		Surgical a	nd/or Invasive I	Procedur	es and	NEC
	mastectomy. She s	aid she verified F	Patient 1's			addition of langua			Feb 1, 2011
	surgical procedure bas	ed on what Circulating	RN 1		"Rolling Tir	me-Out" protocol	to the ho	spital	ļ
Event ID:	x2W211		7/6/2011	3:56:	06PM				
BORATOR	Y DIRECTOR'S OR PROVIDE	ER/SUPPLIER REPRESEN	TATIVE'S SIGNATI	URE					(X6) DATE

	T OF DEFICIENCIES OF CORRECTION	(X1) PROVIDER/SUPPLIER		(X2) MUL A. BUILDI	TIPLE CONSTRUCTION	(X3) DATE SU COMPLET	
•		050228		B. WING		02/0	9/2010
	ROVIDER OR SUPPLIER		STREET ADDRESS, C		ZIP CODE SAN FRANCISCO, CA 94110 SAN FR	ANCISCO COU	NTY
(X4) iD PREFIX TAG	(EACH DEFICIENCY	ATEMENT OF DEFICIENCIES MUST BE PRECEEDED BY FU SC IDENTIFYING INFORMATI		ID PREFIX TAG	PROVIDER'S PLAN OF CORRE (EACH CORRECTIVE ACTION SHOUL REFERENCED TO THE APPROPRIATE	D BE CROSS-	(X5) COMPLETE DATE
	Continued From page told her and what schedule. She said time out agreed on v surgery proceeded. checked Patient 1's hand during the time not."	was on the opera everyone present what the procedure way When asked if consent form or had	during the as and the she had d it in her		policy. The additions were appro SFGH Medical Executive Commi Nursing Executive Committee (N Quality Council (QC) (see Attach	ttee (MEC), EC), and	MEC Feb 3, 2011 QC Feb 15, 2011
	Review of Patient 1's Outpatient Progress indicated the follow sentinel node bx	Record dated	09 which		Facilities staff completed preoper room renovations funded by gran new furniture, new flooring, and r	t monies:	May 2011
	mastectorny only. Pt with scheduling lump in next 2 weeks." The which consisted of examined." There Preparation Form	pectomy and sentine are was a note from	I node bx Surgeon 1 seen and tive Case		Following receipt of this 2567, the Staff and Chiefs of Surgical Servi agreed to implement the followin actions to ensure patient safety d perioperative care:	ices met and ng additional	July 19, 2011
	Patient 1's procedu and left sentinel node l There was a Pre-S Physical form date following under plan reviewed with (name changed to reflect	biopsy. Surgical Complete H d /////09 which ind n: " Pt desires m e of Surgeon 1) (listory and icated the astectomy, DR papers		1. Health Stream – effective July revised module (incorporating #2 been uploaded to the Health Streand all surgical fellows, residents rotating through the OR will be recomplete the module prior to performed.	below) has eam system and faculty quired to	Anticipate completion by August 2011
	Preparation Form d procedure as left m biopsy. The form was the operating room for a Treatment or Patient 1's procedu Sentinel Node biop signed by Patient Physician/Provider por	hated //09 listed F nastectomy with sen s stamped that it wa on //09. There wa Procedure form w re as "Left Mastec osy." The authoriza 1 on //09 at 5:15	Patient 1's tinel node is faxed to is Consent hich listed domy with ation was p.m. The		2 A Licensed Independent Practic resident, or faculty member) involution case (including in the Time Out) with the interval H&P and site marking scheduled OR cases. Note: this the attending physician or surgeo required to personally complete to H&P and the site marking for all complete	ived in the will perform for all means that n will be ne interval	To begin August 1, 2011 and ongoing
Event ID:	x2W211		7/6/2011	3:56	:06PM		·
ABORATO	RY DIRECTOR'S OR PROVIDI	ER/SUPPLIER REPRESEN	TATIVE'S SIGNATL	IRE			(X6) DATE

	T OF DEFIC.ENCIES OF CORRECTION	(X1) PROVIDER/SUPPLIEF IDENTIFICATION NUM		(X2) MUL A BUILD		(X3) DATE SUR COMPLET	
		050228		B WING		02/09	9/2010
	ROVIDER OR SUPPLIER NCISCO GENERAL HOSPI	1	STREET ADDRESS		SAN FRANCISCO, CA 94110 SAN FRA		NTY
(X4) ID PREFIX TAG	(EACH DEFICIENCY	ATEMENT OF DEFICIENCIES MUST BE PRECEEDED BY F .SC IDENTIFYING INFORMAT		ID PREFIX TAG	PROVIDER'S PLAN OF CORREC (EACH CORRECTIVE ACTION SHOULD REFERENCED TO THE APPROPRIATE I	BE CROSS-	(X5) COMPLETE DATE
	Consented for partial node bx." During a telephone AM, Surgical Reside prior to her surgery to or check it prior to stated the first time of her surgery and thorough at the tim present during the tim who initiated the tim	se practitioner) 1. ative note written by which included the I mastectomy + (ar interview on 2/01/1 nt 1 stated he saw but did not look at t marking the surgic he met Patient 1 w he wished he had i. He acknowledge ne out but could not ne out or if the nit	following: " ind) sentinel 0 at 10:50 Patient 1 the consent al site. He as the day been more ad he was t remember ursing staff		 an intern or non-licensed PGY-2 other practitioner involved with as attending physician with the proceed of the sector of the nursing and me of the medical surgical units, the C Room, the SurgiCenter, and the sector of the sector o	esisting the edure (see eminated staff via nt and the patient vill be edical staff Operating	July 20, 2011 To begin August 2011 and anticipate completion by October 2011
	referred to Patient 1' He stated he didn't s because Patient mastectomy but the or total mastectomy." During a telephone in Patient 1 stated sh consents. She said a Surgeon 1 for "about wanted a mastectom pushing for a lumped about it." She said partial mastectomy bu called the clinic and mastectomy not a pa- wanted my whole bre she was not seen operative visit at the cli	ay anything during the 1 had consented consent did not spec- interview on 2/2/10 a interview on 2/2/10 a inte	t 5:05 p.m., gning two t 5:m meet ald "I really on 1) was would think issent for a s later she wanted a she said "I ent 1 stated ig her pre		Monitoring: Quality Management staff will cor weekly random direct observation rolling timeouts conducted in the o setting for two weeks and then mo quarters. Results will be reported monthly to Council for two quarters. Responsible Person(s): Director of Quality Management	audits of perative nthly for two	To begin week of July 25, 2011 and anticipate completion by February 2012
Event ID:			7/6/2011	3:56			<u> </u>

LABORATORY DIRECTOR'S OR PROVIDER/SUPPLIER REPRESENTATIVE'S SIGNATURE

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(X6) DATE

Any deficiency statement ending with an asterisk (*) denotes a deficiency which the institution may be excused from correcting providing it is determined that other safeguards provide sufficient protection to the patients. Except for nursing homes, the findings above are disclosable 90 days following the date of survey whether or not a plan of correction is provided. For nursing homes, the above findings and plans of correction are disclosable 14 days following the date these documents are made available to the facility. If deficiencies are cited, an approved plan of correction is requisite to continued program participation.

State-2567

	OF DEFICIENCIES F CORRECTION	(X1) PROVIDER/SUPPLIER/CLIA IDENTIFICATION NUMBER.			(X3) DATE SURVEY COMPLETED
		050228	E. WING		02/09/2010
	OVIDER OR SUPPLIER	,	ISS, CITY, STATE, Z	P CODE N FRANCISCO, CA 94110 SAN FRAN	ICISCO COUNTY
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	Continued From page	 11			
	with her and she mastectomy. She said the day o	esident") reviewed the consent signed a consent for a of her procedure she was left a hallway. A few staff members			
	came by to check he said to her "You're h she told them "No Patient 1 said the st paperwork until th	er name and date of birth and laving a lumpectomy." She said , I'm having a mastectomy." aff would then go through her ey found the consent for 1 said "You would think the			
	IV (intravenous) line the procedure with h by and marked my right side but did the 'The surgeon neve procedure so how w She said she re mastectomy later that	staff came by and started an in her foot but didn't discuss er. She said "Some guy came left breast. They marked the e wrong thing." Patient 1 stated r spoke to me before the yould she know what to do?" ealized she hadn't had a t night after she was admitted She said she told the surgical surprised."			
	her the next day to surgeon. She said residents if she could told she could talk to afternoon. She stated come to see me; I has she went to the cli	told the nurse taking care of that she wanted to see her she also asked the surgical d talk with Surgeon 1 and was o her in the Breast Clinic that "She (Surgeon 1) didn't even ad to go to the clinic." She said inic and after waiting to see staff she couldn't be seen		C.D.P.H. JUL 26 2011 L&C DIV DALY CITY	
Event ID:)	(2W211	7/6/2011	3:56:0	3PM	
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LABORATORY DIRECTOR'S OR PROVIDER/SUPPLIER REPRESENTATIVE'S SIGNATURE

STATEMENT OF DEFICIENCIES AND PLAN OF CORRECTION		(X1) PROVIDER/SUPPLIER/CLIA IDENTIFICATION NUMBER:		(X2) MULTIPLE CONSTRUCTION A. BUILDING			(X3) DATE SURVEY COMPLETED	
		050228		B. WING	/	02/0	02/09/2010	
NAME OF PR	OVIDER OR SUPPLIER	·	STREET ADDRESS,	CITY, STATE, Z				
SAN FRAI	NCISCO GENERAL HOSPI	TAL	1		N FRANCISCO, CA 94110 S	AN FRANCISCO COU	NTY	
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	Continued From page 12							
	RN 1 stated it was wanted to talk to he	er surgeon. RN 1s	aid she told					
1	Patient 1 the surgeon							
	and should be comir She said she asked so							
Event ID:	X2W211		7/6/2011	3:56:0	6PM			

LABORATORY DIRECTOR'S OR PROVIDER/SUPPLIER REPRESENTATIVE'S SIGNATURE

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		(X1) PROVIDER/SUPPLIER/CLIA IDENTIFICATION NUMBER:	(X2) MULTI A. BUILDING	PLE CONSTRUCTION	(X3) DATE SURVEY COMPLETED	
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1	NOVIDER OR SUPPLIER NCISCO GENERAL HOSP		RESS, CITY, STATE, J ERO AVENUE, SA	AN FRANCISCO, CA 94110 SAN	FRANCISCO COU	NTY
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	Continued From pag	e 13			-]
	Patient 1 they had and were trying to physician (Surgeon several times betwee to Surgeon 1 and se team several times on it." She said so eventually told Patien to see Surgeon 1. was "an odd plan" speak with Surgeon 1 RN 1 stated Patient wearing a dressing accompanied by he Patient 1 returned to without seeing Sun Clinic staff sent Patient because she was seen in an out patien Clinic staff called appropriate to send they would page Su team got an order 1 back to the Breast seen by Surgeon 1. talk to her Attending. A review of Patient dated 100 yoat 6 "Doing well at pos	k with Patient 1 but they tol not been involved in her cas o get hold of the attendin 1). RN 1 said Patient 1 aske en 10 a.m. and 11 a.m. to ta she (RN 1) paged the surgica- but was told they were "workin mebody from the surgical tear and 1 to go to the Breast Clin RN 1 stated she thought the but Patient 1 was anxious f . 1 went to the Breast Clim- gown and slippers and was r daughter. However, she said o the nursing unit after lunc geon 1. She said the Breast tient 1 back to the nursing un an inpatient and could not b ent area. RN 1 stated the Breast her and told her it was no Patient 1 to the clinic and that argeon 1. She said the surgica to discharge Patient 1 who were clinic where she was finall . RN 1 stated "Her goal was to she was focused on it."	ee g g g g h al ng m ic is lo ic is lo ic is lo ic is lo ic is lo ic is lo ic is lo ic is lo ic is lo ic is lo ic is lo ic is lo ic is lo ic is lo lo lo lo lo lo lo lo lo lo	C.D.P.H. JUL 2 6 20 11 L&C DIV DALY CITY		
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STATEMENT OF DEFICIENCIES AND PLAN OF CORRECTION		(X1) PROVIDER/SUPPLIER/CLIA IDENTIFICATION NUMBER:		(X2) MULTIPLE CONSTRUCTION A BUILDING		(X3) DATE SURVEY COMPLETED		
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	 (EACH DEFICIENCY MUST BE PRECEEDED BY FULL REGULATORY OR LSC IDENTIFYING INFORMATION) Continued From page 14 On 100, Surgeon 1 documented the following during Patient 1's visit to the Breast Clinic: "Pt one day s/p (status post) L partial mastectomy/axillary node dissection for + (positive) sentinel node. No complications May opt for total mastectomy to avoid Rad Rx (radiation treatment)." There was no documentation regarding the fact that Patient 1 had the wrong surgical procedure performed on 109. Patient 1 had the wrong surgery performed on 109 which caused her anxiety, and resulted in a delay in her receiving treatment for breast cancer as she no longer felt safe receiving care at the facility and had to wait until February 2010 to be seen at another hospital. The facility's failure to ensure that Surgeon 1 implement the facility's Consent to Medical and Surgical Procedures, that the Surgicenter staff, surgical resident, and operating room staff implement the facility's Universal Protocol for Verification of Surgical and/or Invasive Procedures, is a deficiency that has caused, or is likely to cause, serious injury or death to the patient, and therefore constitutes an immediate jeopardy within the meaning of Health and Safety Code section 1280.1. 		L partial + (positive) lay opt for x (radialion on regarding ong surgical erformed on resulted in a reast cancer care at the 2010 to be Surgeon 1 Medical and center staff, room staff Protocol for Procedures, is likely to patient, and pardy within code section		C.D.P.H. JUL 2 6 2011 L&C DIV DALY CITY			
	1280.1(c).							
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